Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

| | | the Treasury nue Service | ► The organization may have | e to use a copy of this return to | o satisfy stat | te report | ting require | ments. | Insp | ection | |
|--------------------------------|-------------|-----------------------------|--|---------------------------------------|-----------------|------------|----------------|---------------------------------------|--------------------|-------------------|--|
| Ā | For the | 2011 cale | ndar year, or tax year beginning | January 1 | 2011, and er | nding | Decemb | oer 31 | , 20 11 | | |
| В | Check if | applicable: | C Name of organization Wuqu' Kawe | oq, S.A. | | | ı | D Employe | er identification | n number | |
| | Address | change | Doing Business As Wuqu' Kawoq | , Maya Health Alliance | | | | | 20-8741625 | 5 | |
| | Name ch | nange | Number and street (or P.O. box if ma | ail is not delivered to street addres | ss) Roor | n/suite | I | E Telephor | ne number | | |
| | Initial ret | turn | Post Office Box 91 | | | | | | 802 234-628 | 35 | |
| | Termina | ted | City or town, state or country, and Z | IP + 4 | | | | | | | |
| | Amende | ed return | Bethel, Vermont 05032-0091 | | | | (| Gross re | ceipts \$ | \$417,205 | |
| | Applicat | ion pending | F Name and address of principal office | er: | | | H(a) Is this a | a group return for affiliates? Yes No | | | |
| | | | Russell W. Rohloff, 13 North Road | l, Bethel, Vermont 05032 | | 1 | | | cluded? | _ | |
| ī | Tax-exe | mpt status: | 501(c)(3) 501(c) (|) ◀ (insert no.) ☐ 4947(a) | (1) or 52 | 7 | If "No | ," attach a | list. (see instru | uctions) | |
| J | Website | · wwv | w.wuqukawoq.org | | | | H(c) Group | exemption | number > | | |
| K | Form of | organization: | Corporation Trust Associa | tion ☐ Other ► | L Year of fo | rmation: | 2007 | M State | of legal domici | ile: VT | |
| Р | art I | Summ | ary | | ' | | | | | | |
| | 1 | Briefly de | escribe the organization's miss | ion or most significant acti | vities: Wu | ıqu' Kav | voq is a noi | n-governr | mental organ | ization | |
| • | | committee | d to facilitating excellence and lingu | uistic competence in medical c | are delivery | in the in | digenous h | nighlands | of | | |
| ű | | Guatemal | a. Programs include primary care | systems development, suppor | rt of commur | nity heal | th workers, | commun | nity | | |
| rra | | | ent, and literacy and education. | | | | | | | | |
| ove | 2 | Check th | is box ▶ ☐ if the organization | discontinued its operations | s or dispos | ed of m | ore than | 25% of | its net asse | ts. | |
| Ğ | 3 | Number of | of voting members of the gove | rning body (Part VI, line 1a | | | | 3 | | 6 | |
| Se | 4 | Number of | of independent voting member | rs of the governing body (P | art VI, line | 1b) . | | 4 | | 6 | |
| ζĘ | 5 | Total nun | nber of individuals employed ir | n calendar year 2011 (Part | V, line 2a) | | | 5 | | 0 | |
| Activities & Governance | 6 | Total nun | nber of volunteers (estimate if | necessary) | | | | 6 | | 28 | |
| 4 | 7a | Total unre | elated business revenue from l | Part VIII, column (C), line 1: | 2 | | | 7a | | \$0 | |
| | b | Net unrel | ated business taxable income | from Form 990-T, line 34 | | | | 7b | | \$0 | |
| | | | | | | | Prior Yea | ır | Currer | nt Year | |
| <u>o</u> | 8 | Contribut | tions and grants (Part VIII, line | 1h) | | | | | | \$407,654 | |
| nue | 9 | Program | service revenue (Part VIII, line | 2g) | | | | | | \$9,551 | |
| Revenue | 10 | Investme | ent income (Part VIII, column (A |), lines 3, 4, and 7d) | | | | | | 0 | |
| | 11 | | venue (Part VIII, column (A), line | | | | | | | 0 | |
| | 12 | | enue—add lines 8 through 11 (n | | | _ | | | | \$417,205 | |
| | 13 | Grants ar | nd similar amounts paid (Part I | X, column (A), lines 1-3). | | | | | | \$17,020 | |
| | 14 | | paid to or for members (Part IX | | | | | | | 0 | |
| es | 15 | | other compensation, employee I | | | | | | | \$39,687 | |
| sue | 16a | | onal fundraising fees (Part IX, c | | | | | | | \$9,620 | |
| Expenses | b | | draising expenses (Part IX, col | | 0 | | | | | | |
| ш | 17 | - | penses (Part IX, column (A), lin | | | | | | | \$189,329 | |
| | 18 | | penses. Add lines 13-17 (must | | ine 25) . | | | | | \$255,656 | |
| | 19 | Revenue | less expenses. Subtract line 1 | 8 from line 12 | | | | | | \$161,549 | |
| Net Assets or Fund Balances | | | | | | Begii | nning of Curi | | End o | f Year | |
| sset 3alai | 20 | | ets (Part X, line 16) | | | | | \$51,119 | | \$241,069 | |
| let A | 21 | | , , | | | | | \$17,020 | | \$52,678 | |
| | | | ts or fund balances. Subtract li | ine 21 from line 20 | | | | \$34,099 | | \$188,391 | |
| | art II | | ture Block | | | | | | | | |
| | | | ry, I declare that I have examined this r lete. Declaration of preparer (other than | | | | | | ny knowledge | and belief, it is | |
| | 0, 001100 | T L | | omoor, to bacoa on all information | TOT WITHOUT PRO | paror riao | any knowle | | | | |
| e: | | Ciava | ature of officer | | | | Dete | | | | |
| Sig | | Signa | ature of officer | | | | Date | ; | | | |
| He | re | | au puint name and title | | | | | | | | |
| | | 1, | e or print name and title pe preparer's name | Preparer's signature | | Date | | | PTIN | | |
| Pa | id | Fillivity | he hiehaiei a liaille | i reparer s signature | | Date | | Check [| | | |
| | epare | | | | | | | self-emp | noyed | | |
| Us | e Onl | | | | | | | s EIN ► | | | |
| Ma | v tha IE | | ddress ► s this return with the preparers | shown above? (see instruc | tions) | | Phon | e no. | | Ves □ No | |

Cat. No. 11282Y

Form 990 (2011) Page 2 Part III **Statement of Program Service Accomplishments** Briefly describe the organization's mission: Wuqu' Kawoq is a non-governmental organization committed to facilitate excellence and linguistic competence in medical care delivery in the indigenous highlands of Guatemala. Programs include primary care systems development, support of community health workers, community development, and literacy and education. 2 Did the organization undertake any significant program services during the year which were not listed on the ☐ Yes ☐ No If "Yes," describe these new services on Schedule O.

| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
|-----|---|
| | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ \$88,180 including grants of \$ \$0) (Revenue \$ None) Nutritional Programs: We are currently administering nutritional programs in approximately 100 communities within Guatemala. These services include medical monitoring of children for health and growth parameters, providing medical services as required, providing a variety of nutritional and food supplements to at-risk children, and providing ongoing community education and followup. Total children currently receiving supplements through these programs is approximately 6,000. All services and products are provided without charge and local community programs are administered by a combination of Guatemalan staff and community volunteers. |
| | |
| 4b | (Code: |
| 4c | (Code:) (Expenses \$ \$6,343 including grants of \$ \$0) (Revenue \$ None) Language Revitalization: We sponsor an annual in-country intensive language program in the primary Mayan language within our service area. We also sponsored linguists in the production and compilation of new Mayan words to describe current medical and scientific terms to aid in community education and overall comprehension of medical services. We have published several health and community educational pamphlets and training materials in Spanish and Mayan. We continue programs to provide services in the local indigenous languages and to document and publish in the indigenous languages to further preserve their use. |
| 4d | Other program services (Describe in Schedule O.) |
| 4 - | (Expenses \$ \$32,138 including grants of \$ \$17,020) (Revenue \$ None) |
| 4e | Total program service expenses ► \$163,253 |
| | Form 990 (2011) |

| orm 99 | 0 (2011) | | F | age 3 |
|--------|---|-----|-----|-------|
| Part | V Checklist of Required Schedules | | | |
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," <i>complete Schedule C, Part I</i> | 3 | | |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | _ |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III | 8 | | |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i> | 11c | | |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . | 11f | | |
| | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12a | | |
| | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | |
| 14 a | · · · · · · · · · · · · · · · · · · · | 14a | | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV. | 15 | | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i> | 16 | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | |

20 a Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20a

20b

| Form 99 | 0 (2011) | | F | age 4 |
|----------|--|------------|-----|--------------|
| Part | V Checklist of Required Schedules (continued) | | V | N 1- |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 | 24a | | |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24b 24c | | |
| d 25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If</i> "Yes," <i>complete Schedule L, Part I</i> | 24d 25a | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| a b | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a 28b | | |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | | |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R</i> , | | | |
| 38 | Part VI | 37 | | |

Part V Statements Regarding Other IRS Filings and Tax Compliance

| . art | Check if Schedule O contains a response to any question in this Part V | | | П |
|-------|--|-------|-----|----|
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 0 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | | |
| - | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | |
| b | If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i> | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | - 0.5 | | |
| ··· | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | | | |
| | account)? | 4a | | |
| b | If "Yes," enter the name of the foreign country: ► Guatemala | | | |
| | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible? | 6a | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | Ju | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | | | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . | 14b | | |

Form 990 (2011) Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Yes Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 6 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 6 Enter the number of voting members included in line 1a, above, who are independent . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with anv other officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Nο Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed ▶ None, State of incorporation does not require it 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)

available for public inspection. Indicate how you made these available. Check all that apply.

☐ Upon request

Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy,

☐ Another's website

and financial statements available to the public during the tax year.

Own website

19

20

State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Russell W. Rohloff, Treasurer and Registered Agent; 13 North Road, Bethel, VT 05032 (802) 234-6285

Form **990** (2011)

| Form 990 (2011) | |
|-----------------|--------|
| | Page I |
| | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- **1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| ☐ Check this box if neither the organization | nor any relate | d org | aniz | atio | n c | ompe | nsa | ated any currer | t officer, director | r, or trustee. |
|--|---|--|-----------------------|---------|--------------|------------------------------|--------|--|----------------------------------|--|
| | | | | | C) | | | | | |
| (A) | (B) | (B) Position (do not check more than one | | | | | (D) | (E) | (F) | |
| Name and Title | Average | verage box, unless pe | | | | | | Reportable | Reportable | Estimated |
| | hours per week | | | | | or/trus | | compensation from | compensation from related | amount of other |
| | (describe hours for related organizations in Schedule O) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) Emily Tummons | | | | | | | | | | |
| Board Chair | | | | | | | | \$0 | \$0 | \$0 |
| (2) Brent Henderson | | | | | | | | Ψ | Ψ | Ψ |
| Board Secretary | 4 | | | | | | | \$0 | \$0 | \$0 |
| (3) Russell W. Rohloff | | | | | | | | 7.0 | 7.2 | *** |
| Board Treasurer | 8 | | | | | | | \$0 | \$0 | \$0 |
| (4) Patrick O'Brien | | | | | | | | | · | · . |
| Board Member | 2 | | | | | | | \$0 | \$0 | \$0 |
| (5) Pedro Mateo | | | | | | | | | | |
| Board Member | 2 | | | | | | | \$0 | \$0 | \$0 |
| (6) Laura Hernon | | | | | | | | | | |
| Board Member | 7 | | | | | | | \$0 | \$0 | \$0 |
| (7) Peter Rohloff | | | | | | | | | | |
| Medical Director | 30 | | | | | | | \$0 | \$0 | \$0 |
| (8) Anne Kraemer-Diaz | | | | | | | | | | |
| Executive Director | 29 | | | | | | | \$0 | \$0 | \$0 |
| (9) Florencio Cali | | | | | | | | | | |
| Executive Administrator (in Guatemala) | 40 | | | | | | | \$0 | \$0 | <\$10,000 |
| (10) Jose Fredrico Cali | | | | | | | | | | |
| Nutritional Programming (in Guatemala) | 40 | | | | | | | \$0 | \$0 | <\$10,000 |
| (11) Herlinda Ic | | | | | | | | | | |
| Nursing & Womens Programs (in Guatemala) | 40 | | | | | | | \$0 | \$0 | <\$10,000 |
| (12) Jose Luis Diaz | | | | | | | | | | |
| Water Programs (in Guatemala) | 28 | | | | | | | \$0 | \$0 | <\$10,000 |
| (13) Glenda Gomez | | | | | | | | | | #10.000 |
| Water Programs (in Guatemala) | 10 | | | | | | | \$0 | \$0 | <\$10,000 |
| (14) Mayra Lacan | | | | | | | | *** | 00 | .#40.000 |
| Social Worker & Nutrition (in Guatemala | 22 | | | | | | | \$0 | \$0 | <\$10,000 |

| Part | Section A. Officers, Directors, Trus | Lees, Ney E | inpio | yees | (0 | C) | ngne | ot U | ompensated E | impioyees (cont | iueu) | | |
|-----------|--|---|--------------------------------|-----------------------|---------------|--------------|--------------------------------|-------------|--|--|---------------------------|---|--------------|
| | (A) Name and title | (B) Average hours per week | box, | unles | neck ss pe | rson | e than o is both or/trus | n an | (D) Reportable compensation from | (E) Reportable compensation fror related | n am | (F) timated nount of other | |
| | | (describe hours for related organizations in Schedule O) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | com fro orga and | pensation om the anization d related anizations | 1 |
| | agda Sotz Mux | | | | | | | | | | | | |
| | age Instructor (in Guatemala) | 2-4 | | | | | | | \$0 | \$0 | 0 | -<\$1 (| 0,000 |
| Social | atarina Salas Worker & Nutrition (in Guatemala) | 32 | | | | | | | \$0 | \$0 | o l | <\$10 | 0,000 |
| | aria Luisa Quc es Programming (in Guatemala) | 10 | | | | | | | \$0 | \$0 | | <\$10 | 0,000 |
| 3 | aulino Calva Programs (in Guatemala) | 28 | | | | | | | \$0 | \$0 | 0 | <\$10 | 0,000 |
| | edro Canajay | | | | | | | | | | | | |
| | Programs (in Guatemala) ctor Bizarro | 12 | | | | | | | \$0 | \$0 | 0 | <\$10 | 0,000 |
| | Programs (in Guatemala) | 12 | | | | | | | \$0 | \$0 | o | <\$10 | 0,000 |
| (21) | | - | | | | | | | | | | | |
| (22) | | - | | | | | | | | | | | |
| (23) | | - | | | | | | | | | | | |
| (24) | | - | | | | | | | | | | | |
| (25) | | | | | | | | | | | | | |
| 1b | Sub-total | | | | | | | | \$0 | \$0 |) | \$39 | 9,687 |
| c d | Total from continuation sheets to Part | • | | | | | | > | \$0 \$0 | \$0 | | \$30 | \$0 9,687 |
| 2 | Total (add lines 1b and 1c) | t not limited | d to th | | | | | e) w | | | | ΨΟ | 3,007 |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former of employee on line 1a? <i>If "Yes," complete and the analysis</i> of the state of the s | | | | | | | - | - | nest compensa | | | |
| 4 | For any individual listed on line 1a, is the | sum of re | portal | ole (| con | преі | nsatio | n a | nd other comp | ensation from | the | | |
| | organization and related organizations individual | - | | | | | | | • | nedule J for su | ıch . 4 | | |
| 5 | Did any person listed on line 1a receive of | or accrue co | ompe | nsat | tion | fro | m any | / un | related organiz | | ual | | |
| | for services rendered to the organization | ? If "Yes," c | compl | ete | Scł | nedu | ıle J t | for s | such person | | . 5 | | |
| Section 1 | on B. Independent Contractors Complete this table for your five highest | compensati | ed inc | den | -nd | ent | contr | acto | ors that receive | ed more than \$ | 100 000 0 | | |
| | compensation from the organization. Repyear. | | | | | | | | | | | | ax |
| | (A) Name and business add | lress | | | | | | | (B) Description of s | ervices | (C) Compen | | |
| None | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 2 | Total number of independent contractor received more than \$100,000 of compensations. | | | | | | | th th | nose listed ab None | ove) who | | | |

| Part | : VIII | Statement of Reve | enue | | | | | |
|--|--------|--|-----------------------------------|----------------------|-----------------------------|--|---|---|
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| nts nts | 1a | Federated campaigns | s 1a | 0 | | | | |
| irar oun | b | Membership dues . | | 0 | | | | |
| Å, Ğ | С | Fundraising events . | | \$3,727 | | | | |
| ar / | d | Related organizations | | 0 | | | | |
| s, G | е | Government grants (con | | \$29,525 | | | | |
| ion | f | All other contributions, gi | | | | | | |
| out | | and similar amounts not inc | | \$374,402 | | | | |
| ات کے | g | Noncash contributions includ | ded in lines 1a-1f: \$ | \$9,550 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | h | Total. Add lines 1a-1 | f | ▶ | \$407,654 | | | |
| | | · | | Business Code | | | | |
| le J | 2a | Bi-annual Development | t Confer | 900099 | \$9,551 | 0 | 0 | \$9,551 |
| Be | b | | | | | | | |
| ice | С | | | | | | | |
| Šer | d | | | | | | | |
| Ē | е | | | | | | | |
| Program Service Revenue | f | All other program sen | | | | | | |
| P | g | Total. Add lines 2a-2 | f | ▶ | \$9,551 | | | |
| | 3 | Investment income | (including divide | ends, interest, | | | | |
| | | and other similar amo | , | | 0 | 0 | 0 | 0 |
| | 4 | Income from investment | t of tax-exempt bo | ond proceeds ► | 0 | 0 | 0 | 0 |
| | 5 | Royalties | <u> </u> | | 0 | 0 | 0 | 0 |
| | | | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents | 0 | 0 | | | | |
| | b | Less: rental expenses | 0 | 0 | | | | |
| | С | Rental income or (loss) | | 0 | | | | |
| | d | Net rental income or (| | | 0 | 0 | 0 | 0 |
| | 7a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 0 | 0 | | | | |
| | b | Less: cost or other basis | _ | _ | | | | |
| | | and sales expenses . | 0 | 0 | | | | |
| | С | Gain or (loss) | 0 | 0 | | | | |
| | d | Net gain or (loss) . | | ▶ | 0 | 0 | 0 | 0 |
| enne | 8a | Gross income from fu | ındraising | | | | | |
| Ver | | events (not including \$ | \$3,727 | | | | | |
| Be | | of contributions reporte | ed on line 1c). | | | | | |
| ē | | See Part IV, line 18 . | a | 0 | | | | |
| Other Rev | b | Less: direct expenses | s b | 0 | | | | |
| | С | Net income or (loss) f | | events . > | 0 | | 0 | 0 |
| | 9a | Gross income from ga | | | | | | |
| | | See Part IV, line 19 . | \cdot \cdot \cdot \cdot a | 0 | | | | |
| | b | Less: direct expenses | | 0 | | | | |
| | С | Net income or (loss) f | | vities ► | 0 | 0 | 0 | 0 |
| | 10a | Gross sales of in | | | | | | |
| | | returns and allowance | | 0 | | | | |
| | b | Less: cost of goods s | | 0 | | | | |
| | С | Net income or (loss) f | | | 0 | 0 | 0 | 0 |
| | | Miscellaneous R | evenue | Business Code | | | | |
| | 11a | None | | | | | | |
| | b | | | | | | | |
| | C | ΛΙΙ | | | | | | |
| | d | All other revenue . | | <u> </u> | 0 | | | |
| | e | Total. Add lines 11a- Total revenue. See in | | | - | ^ | ^ | 60 FF1 |
| | 12 | rotai revenue. See Ir | เอเเนตเเตเร | | \$417,205 | 0 | 0 | \$9,551 |

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

| | of include amounts reported on lines 6b, 7b, o, and 10b of Part VIII. | (A) Total expenses | (B) Program service | (C) Management and | (D) Fundraising |
|--------|--|--------------------|---------------------|-----------------------|-----------------|
| | | | expenses | general expenses | expenses |
| 1 | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 | 0 | 0 | | |
| 2 | Grants and other assistance to individuals in the United States. See Part IV, line 22 | 0 | 0 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the | | | | |
| | United States. See Part IV, lines 15 and 16 | \$17,020 | \$17,020 | | |
| 4 5 | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees | 0 | 0 | 0 | 0 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | 0 | 0 | 0 |
| 7 | Other salaries and wages | \$39,156 | \$39,156 | 0 | 0 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 0 | 0 | 0 | 0 |
| 9 | Other employee benefits | \$531 | \$531 | 0 | 0 |
| 10 | Payroll taxes | 0 | 0 | 0 | 0 |
| 11 | Fees for services (non-employees): | | | | |
| а | Management | 0 | 0 | 0 | 0 |
| b | Legal | 0 | 0 | 0 | 0 |
| C | Accounting | 0 | 0 | 0 | 0 |
| d | Lobbying | \$9,620 | 0 | U | \$9,620 |
| e f | Investment management fees | φ3,020 | 0 | 0 | ψ5,020 |
| g | Other | \$6,000 | \$6,000 | 0 | 0 |
| 12 | Advertising and promotion | \$306 | 0 | \$306 | 0 |
| 13 | Office expenses | \$7,661 | \$4,335 | \$3,326 | 0 |
| 14 | Information technology | \$548 | 0 | \$548 | 0 |
| 15 | Royalties | 0 | 0 | 0 | 0 |
| 16 | Occupancy | \$2,945 | \$2,945 | 0 | 0 |
| 17 | Travel | \$17,984 | \$17,984 | 0 | 0 |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | 0 | 0 | 0 |
| 19 | Conferences, conventions, and meetings . | \$7,652 | \$7,652 | 0 | 0 |
| 20 | Interest | 0 | 0 | 0 | 0 |
| 21 | Payments to affiliates | 0 | 0 | 0 | 0 |
| 22 | Depreciation, depletion, and amortization . | 0 | 0 | 0 | 0 |
| 23 | Insurance | 0 | 0 | 0 | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | Medical Clinics and Services | \$36,592 | \$36,592 | 0 | 0 |
| b | Community Water Development Programs | \$15,118 | \$15,118 | 0 | 0 |
| С | Language Revitalization Programs | \$6,343 | \$6,343 | 0 | 0 |
| d | Child and Other Nutrition Programs | \$88,180 | \$88,180 | 0 | 0 |
| е | All other expenses None | 0 | 0 | 0 | 0 |
| 25 | Total functional expenses. Add lines 1 through 24e | \$255,656 | \$241,856 | \$4,180 | \$9,620 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | | | | |

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Part X Balance Sheet

| | art A | Balance Sneet | (A) Beginning of year | | (B) End of year |
|-----------------------------|----------|---|--------------------------|----------|---------------------------|
| | 1 | Cash—non-interest-bearing | \$51,119 | 1 | \$207,436 |
| | 2 | Savings and temporary cash investments | 0 | 2 | 0 |
| | 3 | Pledges and grants receivable, net | 0 | 3 | 0 |
| | 4 | Accounts receivable, net | 0 | 4 | 0 |
| | 5 | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | 0 | 5 | 0 |
| S | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) | 0 | 6 | 0 |
| Assets | 7 | Notes and loans receivable, net | 0 | 7 | 0 |
| Ass | 8 | Inventories for sale or use | 0 | 8 | 0 |
| • | 9 | Prepaid expenses and deferred charges | 0 | 9 | 0 |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D \$33,633 | | , | |
| | b | Less: accumulated depreciation 10b 0 | 0 | 10c | \$33,633 |
| | 11 | Investments—publicly traded securities | 0 | 11 | 0 |
| | 12 | Investments—other securities. See Part IV, line 11 | 0 | 12 | 0 |
| | 13 | Investments—program-related. See Part IV, line 11 | 0 | 13 | 0 |
| | 14 | Intangible assets | 0 | 14 | 0 |
| | 15 | Other assets. See Part IV, line 11 | 0 | 15 | 0 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | \$51,119 | 16 | \$241,069 |
| _ | 17 | Accounts payable and accrued expenses | 0 | 17 | \$38,443 |
| | 18 | Grants payable | \$17,020 | 18 | \$14,235 |
| | 19 | Deferred revenue | 0 | 19 | 0 |
| | 20 | Tax-exempt bond liabilities | 0 | 20 | 0 |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D . | 0 | 21 | 0 |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | 0 | 00 | 0 |
| ä | 00 | · | 0 | 22 | 0 |
| _ | 23 24 | Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties | 0 | 23 24 | 0 |
| | | · · · · · · · · · · · · · · · · · · · | 0 | 24 | 0 |
| | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | 0 | 25 | 0 |
| | 26 | Total liabilities. Add lines 17 through 25 | \$17,020 | | \$52,678 |
| es - | 20 | Organizations that follow SFAS 117, check here ▶ ☐ and complete lines 27 through 29, and lines 33 and 34. | Ψ11,020 | 20 | φου,στο |
| ŭ | 27 | Unrestricted net assets | | 27 | |
| ala | 28 | Temporarily restricted net assets | | 28 | |
| B | 29 | Permanently restricted net assets | | 29 | |
| Net Assets or Fund Balances | 23 | Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. | | 23 | |
| S | 30 | Capital stock or trust principal, or current funds | \$51,119 | 30 | \$207,436 |
| set | 31 | Paid-in or capital surplus, or land, building, or equipment fund | 0 | 31 | \$33,633 |
| As | 32 | Retained earnings, endowment, accumulated income, or other funds. | 0 | 32 | 0 |
| et | 33 | Total net assets or fund balances | \$51,119 | 33 | \$241,069 |
| 2 | 34 | Total liabilities and net assets/fund balances | \$17,020 | 34 | \$52,678 |

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| Part | XI Reconciliation of Net Assets | | | | | | |
|------|--|----------|--------|--------------|-------|--|--|
| | Check if Schedule O contains a response to any question in this Part XI | | | | | | |
| | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | \$41 | 7,205 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | \$255,656 | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | \$16 | 1,549 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | \$5 | 1,119 | | |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | | | | | | |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, | | | | | | |
| | column (B)) | 6 | | \$24 | 1,069 | | |
| Part | XII Financial Statements and Reporting | | | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | | | |
| | | | | Yes | No | | |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," ex | plain ii | _ n | | | | |
| | Schedule O. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | ersigh/ | t | | | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent account | ntant? | 2c | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, ex | plain iı | ı | | | | |
| | Schedule O. | | | | | | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the ye | ar were | e | | | | |
| | issued on a separate basis, consolidated basis, or both: | | | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | forth in | n | | | | |
| | the Single Audit Act and OMB Circular A-133? | | 3a | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not under | rgo the | е | | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a | udits | 3b | | | | |
| | | | Forr | n 990 | (2011 | | |